



SHELTERBOX TRUST

ANNUAL REPORT 2017



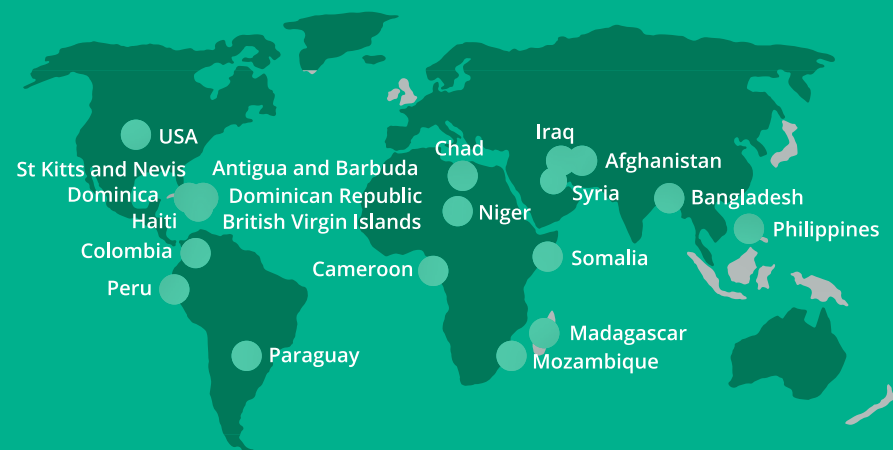
2017

We have responded to world events 24 times, an average of

TWICE A MONTH 

and provided vital aid to

21 COUNTRIES



AID

We have provided a variety of aid, this has included...



ShelterBoxes



ShelterKits



Tents



SchoolBoxes



Solar lights



Mosquito nets



Water filters



Water carriers



Blankets



WHAT WE DO

No family without shelter

We transform despair into hope by helping families who have lost everything through natural disaster and conflict.

We give shelter, blankets, solar lights, tools and cooking equipment. We provide the things people need to get back on their feet and feel safe. The things families need to rebuild their homes — and their lives.

It's a task that's never easy in an environment where more and more people are being displaced and losing their homes each year.

A total of 31.1 million new displacements were recorded in 125 countries and territories in 2016. This represents an increase of 3.3million from 2015 and is roughly the equivalent of one person displaced every second. (GRID, 2017).

We believe in shelter as a human right — that shelter from the chaos of disaster and conflict is vital. No ifs. No buts.

And we're impatient to help as many people as we can on the road to our target of helping a million people a year by 2025.



CHAIR AND CEO STATEMENT

Chair – Dr Rob John OBE

CEO – Chris Warham

In 2017, we focused on transformation. We're two years into our ten-year strategy to transform our charity and help one million people a year by 2025. It's an ambitious number. We have a robust plan in place. And we're making progress.

It's great to be able to report sustainable year-on-year growth and another year where we've exceeded fundraising targets. We can report an income this year of £12.4 million compared to an £11.1 million target as well as a total of 162,000 people helped against our target of 135,000.

We've increased our operational capacity and as a result spent more days in the field helping families that desperately need our support to recover from the worst days of their lives.

We've embedded our Theory of Change tool to more fully assess the needs of families and to tailor the aid we provide to their specific circumstances, bringing about the most positive change possible for each community. In fact, we're using data and technology better across the board including collecting more information in the early stages of a response to inform our actions and enable our team to make more effective decisions.

We've pioneered shared online resources for both our volunteers and our operations team. We've improved our external communications.



Philippines, January 2018. Operations coordinator Anna Dixie speaks with a recipient of ShelterBox aid in the Philippines.

We're working more closely with our affiliates and strategic partners around the world to spread the messages about our important work.

And we've opened our first non-UK operations office in the Philippines. We've responded in the area 24 times since we were founded and this office will enable us to respond more quickly to disasters across South East Asia.

Partnerships

We've widened our long-standing and crucially important partnership with Rotary in 2017, connecting Rotarians directly with the people they help.

Rotarians and Rotary groups all over the world support ShelterBox in a variety of ways. In addition to tireless volunteering and fundraising, Rotarians in disaster-affected countries provide invaluable assistance during our responses.

Rotary groups around the world have helped us provide vulnerable people with emergency shelter and aid. Rotarians are able to provide first-hand knowledge of the countries in which we respond, making a huge difference through their logistical and operational support and vital links into communities.

**“
The partnership between
Rotary and ShelterBox has
provided a place of refuge
to people facing some of the
most difficult and uncertain
moments in their lives.**

*John Hewko, Rotary International
General Secretary and CEO*

We're also one of the few organisations to have created a global cooperation agreement with IFRC (The International Federation of Red Cross and Red Crescent Societies). This will enable us to work closely with them to provide even more emergency shelter to vulnerable families.

As a result of successful collaboration with Habitat for Humanity over the past few years, we have signed a Memorandum of Understanding that will guide joint working during future disaster responses.



***Our dedicated
volunteers have
reached out to
85,000 people
throughout 2017.***

We have affiliates in 17 countries worldwide. Rather than expanding that pool this year we have strengthened our existing team. Development grants and strategic collaboration have helped these affiliates to grow and our strong, shared brand means we're all speaking the same language. Our income from affiliates has exceeded £5 million — higher than our budgeted £4.4 million.

Reaching out

We will only reach our ultimate goal by significantly growing our income. This will come from building our supporter base and our reach.

Our dedicated volunteers have reached out to 85,000 people throughout 2017. What a fantastic bunch! We've approached more varied audiences by launching an events programme

that allowed supporters to take part in the London Triathlon and London to Brighton Cycle ride, meeting festival goers at WOMAD, the Isle of Wight and Glastonbury and extending the reach of our Shine for ShelterBox events out beyond the South West region.

Directing 31% of our 2017 expenditure to raising funds has been a major investment towards the future and achieving our 2025 vision. We saw encouraging growth in our donor base this year of 12%.

We've secured some high-profile UK national media coverage this year too, including appearing on the BBC's The One Show and BBC Breakfast, bringing the plight of the families we help to new audiences.

Gathering and sharing stories and using these effectively in our social media campaigns has seen our total number of social media followers grow by 8.5%.

Thank you so much for your continued support. Please continue to help us to deliver aid to families who need it most when disaster strikes.



IBRAHIM'S STORY

Ibrahim lives with his wife and three children in an emergency camp in Syria. Living under the control of so-called Islamic State, their lives were dominated by fear and terror. When they were forced to flee their hometown they paid huge sums to the smugglers to reach safety and were robbed by bandits on their journey. The children were also hit hard by the high heat and the burning sun.

Ibrahim said: *The one thing we needed when we arrived here was to get some shelter for my children so they could hide from the hot sun. Fortunately, ShelterBox was distributing tents on the same day that we arrived. The distribution team was the one who noticed us first and they immediately recorded our data and set up a tent for us.*

“

The tent has made us feel independent and safe after all the bad conditions we faced during the displacement.

Throughout 2017 ShelterBox has continued to bring shelter to communities after disaster strikes.

In 2017 we responded following disasters that included hurricanes in the Caribbean; flooding in Bangladesh; drought in Somaliland and conflict in Syria, Iraq, and the Lake Chad Basin.

Our annual target was to help 135,000 people and in responding to 24 disasters we have actually helped over 162,000.

Increasing capacity

We're continually increasing our operational capacity to enable us to reach even the most remote places on earth. So we can help those who need us most.

In 2017 we expanded our team with 13 new staff and 18 new response team members. This resulted in 2,918 days in the field carried out by our staff and volunteers.



ShelterBox response team volunteers and Rotarians from Lima and Trujillo, Peru, with the Governor of la Libertad Province preparing for distributions of aid.

We've also expanded our network of strategic partners for the effective delivery of aid, strengthened our relationship with key existing partners including Rotary and invested in our global affiliates to ensure we're expanding as a truly global operation.

To help us move faster, our operations team is working to automate and standardise many of the routine processes and to have information readily available to support day-to-day decision-making.

Information collected in the early stages of a response is crucial to informing operations decision-making and throughout 2017 the ShelterBox team has been recording details of events as they happen, as well as our responses to them. This includes information to help paint a picture of the impact of an event on a particular country or region and that country's capacity to recover.

ShelterBox and Rotary in Action

Rotary groups around the world have helped us provide vulnerable people with emergency shelter and aid. Rotarians are able to provide first-hand knowledge of the countries in which we respond, making a huge difference through their logistical and operational support and vital links into communities.

In 2017 Rotarians were directly involved in ShelterBox responses to flooding in Bangladesh and Nepal, in the response to Hurricanes Irma and Maria in the British Virgin Islands, Dominica, Dominican Republic and Antigua and Barbuda, to flooding in Peru and to an earthquake in the Philippines.

Our teams have also connected with Rotary clubs whilst on deployment in Mozambique, Haiti and Jordan (whilst supporting Syrian refugees). We look forward to building on this partnership in 2018 and beyond.

Our Theory of Change

In 2016 we developed a dynamic new way to evaluate and monitor the impact of our work — and to measure the longer-term benefits of providing shelter. The ShelterBox Theory of Change is now invaluable to our response teams in understanding the right response to bring about positive change in each community we help.

After aid has been distributed, our teams also return to communities to ask the beneficiaries if the support we provided achieved the desired outcome. If things aren't right, we change them then and there. This ensures we're always meeting the specific needs of each community and tailoring our response to promote their recovery most effectively.

Monitoring using our Theory of Change

82% of surveyed beneficiaries said that they felt safer in the shelter they repaired or rebuilt using aid provided by ShelterBox.

85% of surveyed beneficiaries agreed that receiving aid from ShelterBox meant they were warmer at night.

88% of surveyed beneficiaries said that they had more privacy for themselves and their family after they had received aid from ShelterBox.

Data taken from our responses to cyclone related displacement in Mozambique, hurricane related displacement in Haiti and conflict related displacement in Syria and Iraq.

Creating ShelterBox Operations Philippines

In 2017 we created our first international operations office, enabling us to reach remote communities affected by disaster faster and more effectively. We chose the Philippines because the area is beset by typhoons and storms. We have responded in the area 24 times since we were founded.

The office will operate across the South East Asian region and has already responded following Typhoon Urduja in January 2018.

The Caribbean

One of our highest profile response in 2017 followed the ferocious hurricanes in the Caribbean. In early September, Category 5 Hurricane Irma caused devastation. Less than two weeks later, Hurricane Maria made landfall, bringing with it a new wave of destruction.

We worked to distribute tents and shelter kits to families in the worst hit areas of five countries: Antigua and Barbuda, the British Virgin Islands, St Kitts and Nevis, Dominica and Dominican Republic. In each country we tailored our aid to support different needs.

In St Kitts and Nevis and the Dominican Republic we helped families to rebuild their homes with ShelterKits. Elsewhere, in the British Virgin Islands, our tents were the best option - creating a safe home while the long clean-up process takes place.

Our teams have recently returned from Dominica and Barbuda, where we helped families to return

IN 2017 SHELTERBOX HELPED



162,000 PEOPLE
That's 32,000 families who have lost everything through conflict or natural disaster

OUR TARGET FOR NUMBER OF PEOPLE HELPED: 135,000

SHELTERBOX RESPONSE TO THE CARIBBEAN



home and begin the rebuilding process. For families in Barbuda, this process has taken much longer than other areas as the island was almost completely destroyed after the storms.

Syria

The Syrian conflict, now in its seventh year, is one of the most complex ever known and the UN estimates that 13.1 million people in the country are in need of humanitarian aid.

As well as providing emergency shelter and support to families displaced by the conflict, ShelterBox is also ensuring a greater degree of protection from the elements and from disease by offering season-specific kit; from winter clothing and high-thermal blankets to sunshades and mosquito nets. We've recently distributed 1,400 winterised ShelterKits and are planning a distribution of multi-tools to enable people to grow their own food.

ShelterBox is not able to send our own teams directly to Syria because of the volatile and dangerous security environment. So we're working with four in-country partners.



In total we've helped 14,648 households in Syria in 2017... and we'll be there as long as we're needed.

Based on monitoring in camps supported by ShelterBox almost 90% of the households feel they are better protected, warmer at night, have more privacy and their belongings are more secure after receiving our support. And in the collective centre 99% feel the same improvements have been made.



Syria, November 2016. ShelterBox partner Hand in Hand for Syria during winter distributions.

Lake Chad Basin

The situation for those displaced by the conflict involving the Islamist militant group Boko Haram has been ongoing since 2009. The geographical size of the insurgency is larger than France and includes areas of Niger, Nigeria, Chad and Cameroon.

17 million people have been affected by the crisis and, according to the United Nations, one in two people is in need of urgent humanitarian assistance. Millions have been displaced, often more than once, and many have sought shelter in communities already burdened by years of instability.

The positive news is that, after a 30-month multi-national offensive, the threat posed by Boko Haram is beginning to recede and some people are starting to return to their places of origin.

“
According to UNOCHA one in two people in this region is in need of urgent humanitarian assistance.

ShelterBox has been responding to this crisis since 2015, providing shelter and other essential non-food aid items.

In Cameroon we've worked with our partner IEDA Relief to supply tents, tarpaulins, hygiene kits and other life-changing equipment to the most vulnerable.

In Niger attacks on the Kablewa camp led to massive population displacement. We've worked with Plan International to provide emergency aid to 896 families and are now monitoring the situation to ensure we had the impact needed and identify any ways to improve our work in the future.

In Nigeria we've partnered with ACTED to support 765 new arrivals in two camps in the north of the country, providing emergency shelter and non-food items.

In 2017 we also began responding to the crisis in Chad. Working with the Chad Red Cross and local aid agency ICAHD, we've helped families to rebuild using ShelterKits and locally sourced building materials. 456 families have been given new homes and 500 kits of vital aid including blankets, buckets, solar lights, mosquito nets and ground sheets have been distributed.



We help people like Yanira...

Yanira, her husband and their two daughters, live in Santiago in the Dominican Republic. Their house backs onto a river, which flooded when Hurricanes Irma and Maria hit the Caribbean in the summer of 2017.

Yanira said: *'The river flooded through the house. It was at least a metre high. The walls cracked, there is a hole in the floor, which you can see the river through underneath.'*

Yanira and her family received a ShelterKit, containing the materials needed to repair damaged structures and create emergency shelter, such as tarpaulins, tools and fixings. They will stay in their new shelter until they find a house further from the river.

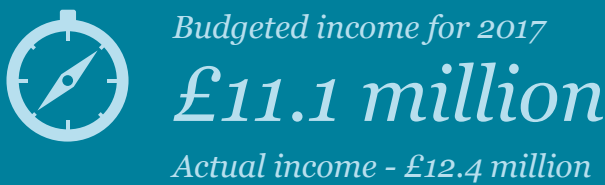
“
I feel better. I feel safer and more comfortable than what we had before.

To reach our long-term goal of helping one million people by 2025 we've continued to invest in our fundraising activity this year to grow our income. As part of our rolling three-year plan we're also empowering our organisation.

From our people to our processes we're putting measures in place to grow surely and sustainably towards creating a world where no family is without shelter.

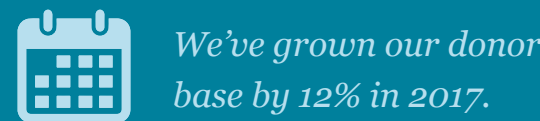
Fundraising

In 2017 we've stayed ahead of our income targets and continued to grow both our income and our donor base. Our 2017 total income of £12.4m was well ahead of our £11.1m target.



Individual donations

We've put significant focus on growing and looking after our individual donors in 2017, an area where we've historically invested relatively little. This has resulted in a growth in our donor base of 12% including a 21% increase in donors who give regularly to ShelterBox.



A strategy of targeted campaigns including adverts in national newspapers, direct mail, inserts and door drops has engaged new and existing donors. We've also developed our digital fundraising by increasing our social media activity, broadcasting live operations updates and using pay per click advertising.

Community and events

In 2017 we launched an extensive events programme in which supporters were able to raise funds for us by taking part in the London Triathlon and the London to Brighton Cycle ride.

We also attended WOMAD, Isle of Wight and Glastonbury Festivals, sharing stories of our work and showcasing aid items. At WOMAD we invited festival goers to check in to our campsites of pre-pitched ShelterBox tents

The reach of our Shine for ShelterBox candlelit dining campaign was extended beyond the South West and participants included restaurants in Cambridge and Brighton.

Volunteers

Much of this has been made possible by the commitment of our dedicated volunteers who've reached a total audience of 85,000 people at festivals, talks and community events across the UK. We are investing in our relationship with volunteers, ensuring they are trained and equipped to do their job. We've created an online volunteer portal for sharing and accessing resources; a new training package for existing volunteers and a consistent communications plan.

Organisational change

From reaching out to engage with new and wider audiences via social media and The One Show to boosting our affiliate support system, 2017 has been another year of advances at ShelterBox. We're building a strong base and creating enduring improvements that will help carry us towards our goal of helping one million people by 2025.

Awareness and Sector Voice

As one of the key objectives of our 3-year plan we've been working to strengthen the content of our communications and deliver a robust marketing and PR plan, building gravitas around ShelterBox's expertise as a provider of emergency shelter.

Appearances on The One Show and BBC Breakfast have brought ShelterBox, and the plight of our beneficiaries, to new audiences. Targeting local media and PR opportunities in the South East has also been successful.



New brand guides are also professionalising and standardising the way we present ourselves: making sure our message and our mission take centre stage and are delivered effectively. Every time.

Rotary Support

We are proud to be Rotary International's Project Partner in disaster relief. The partnership enables Rotarians to take action by connecting their own community directly with those affected by disasters around the globe.

Since ShelterBox began, Rotarians have raised over £50m for ShelterBox, including £4.3m in 2017.



On June 3, Youth Exchange students from Rotary District 5360 (Southern Alberta and Southwestern Saskatchewan) hosted an International Dinner to a sold-out crowd of over 160 guests in Calgary, Alberta and raised over \$38,000 for ShelterBox Canada.

Affiliates

ShelterBox has affiliates in 17 different countries around the world. Throughout 2017 we have been working closely with that network to create a global ecosystem that makes our work more effective and more efficient. Much of the fundraising work done by affiliates is to facilitate the connection between Rotary Clubs and other supporters around the world with the delivery of aid.

Our incredible affiliates make this possible through raising awareness in their respective countries and developing many thousands of international supporter relationships. This year income from our affiliates has exceeded £5m compared to a budget of £4.4m. Over 50% of this income was delivered by ShelterBox USA with their fundraising programme that includes income streams from individual donors, Rotary, foundations and corporations.

In 2017 we strengthened our existing affiliate network in a number of ways including the implementation of a number of development grants. We introduced new digital platforms to share resources including brand guidelines and campaign content so that our ShelterBox message is delivered with one voice.

Newly launched affiliate websites in 2017 are now using a consistent format and branding which adds value to the supporter experience. We also worked together to develop a set of best practices between fundraisers who face similar challenges and are very often volunteers themselves. This spirit of collaboration was exemplified at the annual ShelterBox International Fundraising Conference in September where UK staff and affiliates recognised the strategic importance of our global network and laid plans for the future.

Effective investment has yielded a 21% growth in income in 2017 helping us to spend £9.5m on charitable activities, the highest since 2011, the year after the 2010 Haiti earthquake.

Financial performance

2017 was a year of substantial income growth as a direct result of our major multi-year investment in fundraising which started in 2016. This investment is designed to build our supporter base and grow sustainable long term income. It is vital that we do this in order to fund the cost of achieving our 2025 goal of helping one million people per year.



Income for the year totalled £12.4m, which was a 21% increase on 2016.

It was also 12% higher than our 2017 target and, at £8.1m, net income after fundraising costs was the highest it's ever been, outside of a major disaster year.

These results demonstrate the success of the fundraising investment programme, and they helped us to spend £9.5m on charitable activities, the highest annual figure since 2011 (the year after the 2010 Haiti earthquake).

Expenditure on fundraising was £4.3m, 31% of total expenditure and, whilst we expect this percentage to remain high in the near future, it will decline in the longer term when continued income growth will enable us to further increase spending on charitable activities.

Reserves

Our reserves policy is designed to balance the needs of future and current beneficiaries, ensuring that reserves levels are sufficient to cover day-to-day activities, absorb setbacks and respond to change and opportunity. And of course we also need to ensure that essential beneficiary services are maintained.

The policy identifies three main needs:

- Working capital
- Unforeseen liabilities
- Protection against income downturns.

Each need is quantified and an assessment is made of the likelihood of more than one need arising simultaneously. We then calculate the level of reserves appropriate for the forthcoming year. These needs have been assessed and the target of our reserves is £2.5m with a tolerable range of £2m to £3.5m.

At the end of 2017, our total funds were £14.3m of which:

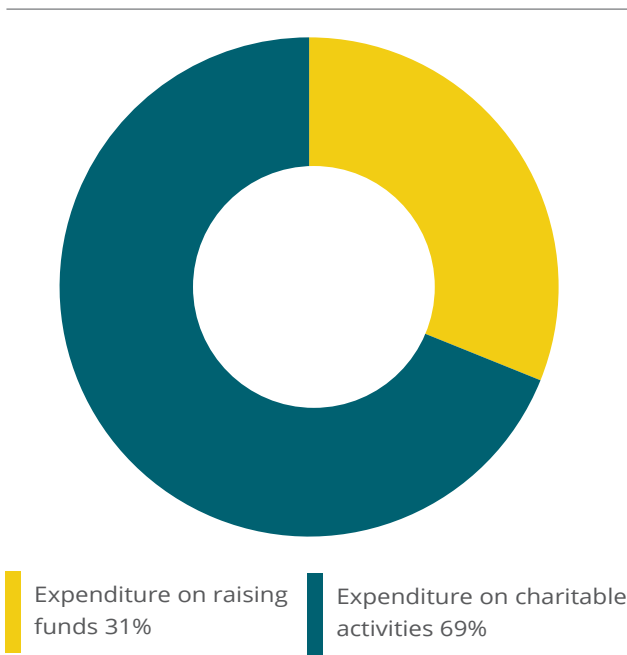
- £3m was restricted funds
- £6.3m was held in unrestricted designated funds
- £0.9m is represented by purchase orders for materials.



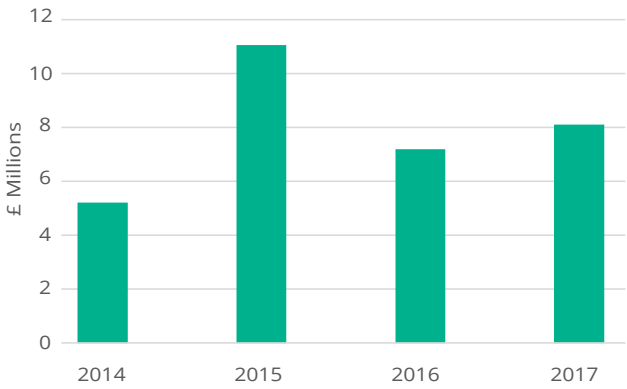
The resultant reserves of £4.1m were slightly above the upper policy level of £3.5m, largely because 2017 income exceeded our expectations. We aim to bring free reserves within the policy range by the end of 2018.

The trustees consider that there is an expectation that the charity has adequate resources to continue in operational existence for the foreseeable future and, for this reason, they continue to adopt the going concern basis in preparing the financial statements.

“
Our major multi-year investment in fundraising has led to income net of fundraising costs in 2017 of £8.1m, our highest ever outside of a major disaster year.



Income Net of Fundraising Costs



LOOKING AHEAD

Our vision

We believe in a world where no family is left without shelter. And we're always motoring towards making that vision a reality.

We're growing, changing and innovating to meet the needs of increasing numbers of people displaced by disaster and conflict around the world.



Somaliland, July 2017. Distribution of ShelterBoxes with tarpaulins replacing tents in Somaliland.

Our vision for ShelterBox in 2025 is to provide shelter for 1 million people every year.

In order to achieve this goal we will need to:

- generate annual income in the region of £30m - £50m net of fundraising costs,
- be a leader and recognised authority in emergency shelter,
- employ a best-in-class organisational culture to retain, develop and attract talented people
- have a globally inclusive ShelterBox ecosystem.

To reach these goals we plan ahead using a rolling three-year timeframe, reviewing and refining our objectives each year.

Objectives 2018-2020

1. Reach and impact

We're building robust operational capacity so that we can provide timely and effective aid to more people. That means developing an effective global structure with a specialised core and local delivery models. And evolving our response to scale up when needed.



We're building robust operational capacity.

We're transforming ShelterBox from good to great by reviewing and refining our processes, using technology effectively and building core competencies and technical capacity. We're embedding improvements and change management into everything we do to increase the quality and value of everything we deliver.

By continuing to build our operational capacity, we'll be able to help more people year-on-year until we reach our overall target of 1 million people a year by 2025. In 2018 we aim to reach 164,000 people and achieve an average score of 70% against our theory of change outcomes.

2. Income

We'll fund the cost of supporting more people by significantly growing our net income.

That means building the ShelterBox supporter base, understanding our existing supporters better and providing excellent supporter experiences. We'll use digital technology to bring the cause to life and to connect our supporters both to the organisation — and directly to the people we help. Our key target for 2018 is to have total income of at least £12.9m.

3. Awareness and sector voice

Driving awareness of ShelterBox and its impact through engaging content, and building gravitas by actively sharing our expertise are the main elements of this objective.

By connecting with new and existing audiences through sharing case studies, video footage and operational insights from behind-the-scenes, we'll reach out and create awareness of the plight of families made homeless by natural disaster and conflict. And what we do to help. We'll create a PR, events and celebrity strategy that maximise the opportunities of digital communications and provide national and international coverage. And we'll share our experiences through published papers and conferences to ensure we're recognised as experts in emergency shelter.



No family without shelter
ShelterBox's 'True North'

4. Global partnerships

Developing our international support network by providing supporter packages and increasing our affiliates' contact time with HQ. Exploring new opportunities for partners and expanding existing relationships such as that with Rotary. Identifying and fostering key relationships in ten targeted countries in 2018, to support out reach, capacity, response quality and community engagement. These are the key elements of this objective.

We also want to boost our field content and reporting to make sure we're sharing stories of the many amazing and inspiring people we meet during our work on the ground.



Syria, January 2017. ShelterBox partner Hand in Hand for Syria during winter distributions.

5. Organisational effectiveness

We're creating a high-performing, values-driven organisation that puts beneficiary and supporter needs at the heart and continually strives for excellence. This objective underpins all our others. Its success lies in professionalisation and in engaging and motivating our volunteers and staff to deliver our strategy.

“
We're creating a high-performing, values-driven organisation that puts beneficiary and supporter needs at the centre and continually strives for excellence.

We're creating an environment that retains and attracts effective people, offers career development and a culture of support and clear career paths. We're also meeting the internal challenges of rapid growth by professionalising our infrastructure and using data to drive efficiency, support decision-making and reduce risk.

PRINCIPAL RISKS AND UNCERTAINTIES

Our trustees have identified and reviewed the major risks to which the charity is exposed, and have established systems to mitigate these.

The ShelterBox board monitors internal controls and procedures, along with the effectiveness of these controls and has not employed an internal auditor.

The board also monitors the independence of our external auditors with reference to common practice and sector guidance.

Major risks

The main risks identified and the measures taken to mitigate them are:

Risk: Reduction in income, leading to a shortfall against committed expenditure.

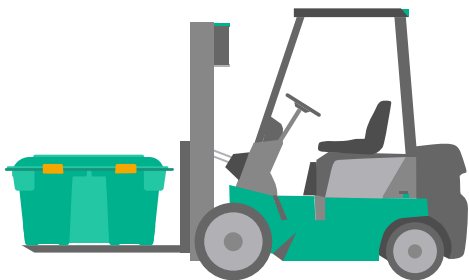
Mitigated by: diversification of income sources, development of fundraising capacity and maintenance of adequate financial reserves.

Risk: Serious operational incidents (unlawful detention, serious injury etc.)

Mitigated by: response team training, deployment evaluation and serious incident training.

Risk: Reputational damage, leading to a loss of stakeholder support and income.

Mitigated by: adoption of, and adherence to, clear values, operating to internationally recognised humanitarian standards, compliance with fundraising guidelines along with training of staff and volunteers and monitoring and evaluation.



Public benefit

The trustees have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

Structure, governance and management

Structure

ShelterBox is a registered charity and a company limited by guarantee.

It is governed in accordance with its Articles of Association, which also set out its objects and powers. Each member of the charitable company undertakes to contribute £1 in the event of the company being wound up. There were ten members at 31 December 2017, each of whom was also a trustee; they have no beneficial interest in the company. The company number is 4612652 and the charity number is 1096479.

ShelterBox is governed by a board of volunteer trustees.

The board is responsible for providing overall policy direction and for overseeing the management of the charity's affairs in accordance with its mission. The board is also responsible for compliance with UK charity and company statutory requirements.

Trustees are appointed, elected or re-elected for a fixed term in accordance with the Articles of Association. New trustees participate in an induction programme, covering all aspects of the role and the organisation, while trustee training and development is provided at quarterly board meetings and external conferences. The board continually monitors its composition and effectiveness of decision-making.

The trustees then delegate the day-to-day running of the organisation to the chief executive and executive team.

Designated trustees and managers serve on committees, which meet quarterly and have terms of reference approved by the board.

There are currently three committees, the Finance and Fundraising Committee, the Operations Committee and the Audit, Risk and Compliance Committee. The decisions made by the trustees are predominantly at a strategic level, whilst the committees provide further scrutiny within their respective areas.

A wholly owned subsidiary, ShelterBox Trading Limited, undertakes certain trading activities relating to ShelterBox. The scale of the subsidiary's activity during the year was small, and therefore consolidated financial statements have not been prepared on the basis of the subsidiary's immaterial size.

Volunteers and staff

During 2017, the human resources department continued to develop and implement the HR strategy, policies and best practice. This supports the organisation's development and ensures that volunteers and staff are valued and at the heart of the organisation.

Without the support of more than 160 voluntary ShelterBox response team members and hundreds of other volunteers who fulfill a number of vital roles such as helping with fundraising, administration, packing boxes and other warehouse tasks, ShelterBox would be unable to operate. Due to the scale and variety of work carried out by volunteers, it is not practicable to attach a value to this contribution.

Key management salaries are bench marked against similar roles in the sector and set within permitted bands in accordance with the ShelterBox pay structure.



Somaliland, July 2017. ShelterBox partner ActionAid talking to families about different aid items in Somaliland.

Disclosure to auditors

The trustees in office at the date of approval of this Trustees' Annual Report confirm that, so far as they are each aware, there is no relevant audit information of which the charity's auditors are unaware and each trustee has taken all the steps they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

STATEMENT OF TRUSTEES’ RESPONSIBILITIES IN RESPECT OF THE TRUSTEES’ ANNUAL REPORT AND THE FINANCIAL STATEMENTS

The trustees are responsible for preparing the Trustees’ Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the excess of expenditure over income for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- assess the charitable company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and use the going concern basis of accounting unless they either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company’s transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company’s website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Trustees' Annual Report and Strategic Report were approved on 13 March 2018 and signed on its behalf by:

Dr Rob John OBE
Chair of Trustees

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees

- Dr Rob John OBE (Chair)
- Robin Bayford FCA (Hon. Treasurer)
- Richard Bland
- Bill Decker
- Claire Goudsmit (appointed 28 November 2017)
- Michelle Jeuken (appointed 28 November 2017)
- Shekhar Mehta (appointed 22 June 2017)
- Lydia Poole
- James Sinclair-Taylor
- Greg Thacker (appointed 28 November 2017)
- James Vaughan (resigned 5 December 2017)

Executive team

- Chief Executive Officer – Chris Warham
- Director of Operations – Darren Moss
- Director of Fundraising and Communications – Richard Lee
- Director of Corporate Services and Chief Operating Officer – Michael Johns
- Head of Legal and Risk – Stephen Branfield

Auditor

KPMG LLP
Plym House
3 Longbridge Road
Plymouth
PL6 8LT

Registered office

1 Water-Ma-Trout
Helston
TR13 0LW

Principal office

Falcon House
Charles Street
Truro
TR1 2PH

Company number
4612652

Charity number
1096479

Legal advisers

Foot Anstey LLP
Senate Court
Southernhay Gardens
Exeter
EX1 1NT

Withers LLP
16 Old Bailey
London
EC4M 7EG

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SHELTERBOX TRUST

Opinion

We have audited the financial statements of ShelterBox Trust ("the charitable company") for the year ended 31 December 2017 which comprise the statement of financial activities, balance sheet, cash flow statement and related notes, including the accounting policies in note 1.

In our opinion the financial statements

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the charitable company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least twelve months from the date of approval of the financial statements. We have nothing to report in these respects.

Other information

The directors are responsible for the other information, which comprises the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the other information;
- in our opinion the information given in the Trustees' Annual Report, which constitutes the strategic report and Chair and CEO statement for the financial year, is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Trustees' responsibilities

As explained more fully in their statement set out on page 20, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

**Andrew Gordon (Senior Statutory Auditor)
for and on behalf of KPMG LLP,
Statutory Auditor**

28 March 2018

Chartered Accountants
Plym House
Plymouth
PL6 8LT

FINANCIAL STATEMENTS

Statement of financial activities for the year ended 31 December 2017

		Unrestricted funds	Restricted funds	Total Funds	Unrestricted funds	Restricted funds	Total Funds
	Note	2017 £000	2017 £000	2017 £000	2016 £000	2016 £000	2016 £000
Income from							
Donations and legacies	2	8,581	3,146	11,727	6,256	3,056	9,312
Charitable activities		575	-	575	714	-	714
Investments		15	-	15	71	10	81
Other income		44	-	44	126	-	126
Total		9,215	3,146	12,361	7,167	3,066	10,233
Expenditure on							
Raising funds	3	4,171	81	4,252	3,014	12	3,026
Charitable activities	3	6,419	3,070	9,489	4,672	4,190	8,862
Total	3	10,590	3,151	13,741	7,686	4,202	11,888
Net resources expended before other recognised gains and losses and Net movement in funds		(1,375)	(5)	(1,380)	(519)	(1,136)	(1,655)
Reconciliation of funds							
Total funds brought forward		12,712	3,010	15,722	13,231	4,146	17,377
Total funds carried forward		11,337	3,005	14,342	12,712	3,010	15,722

The statement of financial activities incorporates an income and expenditure account and includes all gains and losses during the period. All income and expenditure is derived from continuing operations.

The accompanying notes form part of these financial statements.

Company number 4612652

Charity number 1096479

Balance sheet as at 31 December 2017

		2017	2016
	Note	£000	£000
Fixed assets			
Tangible assets	9	380	899
Investments	10	1	1
		381	900
Current assets			
Stocks	11	4,508	4,852
Debtors	12	784	739
Short term deposits	13	7,975	9,025
Cash at bank and in hand	13	1,922	1,275
		15,189	15,891
Creditors: amounts falling due within one year	14	(1,228)	(1,069)
Net current assets		13,961	14,822
Net assets		14,342	15,722
Charity funds			
Restricted funds	15	3,005	3,010
Unrestricted funds - designated	15	6,256	5,728
Unrestricted funds - general	15	5,081	6,984
Total funds		14,342	15,722

The financial statements on pages 24 to 39 were approved by the trustees on 13 March 2018 and signed on their behalf, by:

Dr Rob John OBE – Chair Robin Bayford FCA – Hon. Treasurer

The accompanying notes form part of these financial statements.

Cash flow statement for the year ended 31 December 2017

		2017	2016
	Note	£000	£000
Cash flows from operating activities			
Net cash (outflow)/provided by operating activities	17	(875)	503
Cash flows from investing activities			
Interest received		15	81
Proceeds from the sale of tangible fixed assets		647	480
Purchase of tangible fixed assets		(190)	(263)
Net cash provided by investing activities		472	298
Change in cash and cash equivalents in the year			
Change in cash and cash equivalents in the year		(403)	801
Cash and cash equivalents brought forward		10,300	9,499
Cash and cash equivalents carried forward		9,897	10,300
Analysis of net cash and cash equivalents			
Cash at bank and in hand	13	1,922	1,275
Short term deposits	13	7,975	9,025
Net funds at the end of the year		9,897	10,300

Notes to the financial statements for the year ended 31 December 2017

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice, Accounting and Reporting by charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) effective 1 January 2015, the Companies Act 2006 and accounting standards.

ShelterBox Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The trustees consider that ShelterBox Trust has the ability to continue its operations for the foreseeable future and so these financial statements have been prepared on the going concern basis.

1.2 Consolidated financial statements

The charity and its subsidiary companies, ShelterBox Trading Ltd and ShelterBox Operations Philippines Inc, comprise a group. The charity has taken advantage of the option provided by section 405 of the Companies Act 2006 not to prepare consolidated financial statements for the group, on the basis of the subsidiaries’ immaterial size. The charity’s investment in the subsidiaries is stated at cost.

1.3 Fund accounting

Unrestricted funds are the funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds which have been set aside by the trustees for particular purposes.

Restricted funds are funds which are to be used for specific purposes laid down by the donor. The costs of raising and administering such funds are charged to the funds.

Investment income and gains are allocated to the appropriate fund.

1.4 Income

Income is included in the statement of financial activities when the charity is legally entitled to the income, receipt is virtually certain and the amount can be measured with reasonable certainty. Income is only deferred where the charity has to fulfil conditions before becoming entitled to it or where the donor or funder has specified that the income is to be expended in a future accounting period. The specific policies adopted in relation to the main categories of income are as follows:

Donations and grants, including from ShelterBox affiliate organisations, are recognised in the period in which they are receivable. Grants with conditions which must be fulfilled before the charity has unconditional entitlement to the grant are recognised only when the charity is certain the conditions can be met. Entitlement to legacies is treated as arising on the earlier of notification by the executors or receipt of the legacy.

Income for the provision of goods and services as part of charitable activities, and which is receivable based on performance, is recognised as earned and is included within “Income from charitable activities”.

Gifts in kind, such as donated transport, are recognised where the benefit is quantifiable and the cost is borne by a third party. An equivalent amount is recognised as expenditure within the statement of financial activities.

ShelterBox benefits from the support of many volunteers in an operational capacity as well as many other vital roles. In accordance with the Charities SORP (FRS 102), the economic contribution of volunteers is not recognised in these financial statements.

“Gift aid” tax claims are recognised as income when the donor’s gift aid declaration is received.

1.5 Expenditure

Expenditure is recognised in the period in which it is incurred. Grants payable are recognised when a binding commitment has been made with a partner organisation. Expenditure includes any attributable VAT which cannot be recovered.

Expenditure on raising funds comprises the cost of seeking voluntary contributions, and it include the costs of providing donors with information about the charity’s work.

Expenditure on charitable activities comprises the resources applied by the charity in undertaking work to meet its charitable objectives, as opposed to the cost of raising the funds to finance these activities.

Expenditure incurred directly on particular activities is allocated to that activity. Support costs, including general management, budgeting and accounting, IT, human resources, premises and other administration costs, are apportioned to activities on a reasonable basis as explained in the notes to the financial statements.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. All expenditure of a capital nature exceeding £500 is capitalised. Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates used are as follows:

Freehold land	Nil
Freehold buildings	2%
Fixtures, fittings and equipment	20%

1.7 Stock of disaster relief materials

Stocks are valued at the lower of cost and recoverable value. Cost is determined on a first in first out basis and includes all normal costs incurred in bringing the stock to its present location and condition. Recoverable value is the higher of value in use and net realisable value. Value in use is determined as the replacement cost of items of equivalent service potential. Provision is made where necessary for obsolete, slow moving and defective stock.

Stocks are removed from the balance sheet and charged to the statement of financial activities when distributed to beneficiaries.

1.8 Foreign currencies

Transactions denominated in foreign currencies are translated at the rate of exchange ruling at the date of the transaction or at a contract rate. Foreign currency balances are translated at the rate of exchange ruling at the balance sheet date and the resultant exchange rate differences are included in the statement of financial activities. Foreign currency forward contracts are initially recognised at fair value with changes recognised in the statement of financial activities.

1.9 Operating leases

Operating lease rentals are charged to the statement of financial activities on a straight line basis over the lease term.

1.10 Pensions

The charity operates a defined contribution pension scheme. Contributions are charged in the statement of financial activities as they become payable in accordance with the rules of the scheme.

2. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds	Restricted funds	Total Funds	Total Funds
	2017 £000	2017 £000	2017 £000	2016 £000
UK donations, legacies and grants	6,121	559	6,680	4,750
Gift aid	582	-	582	415
Donations and grants from ShelterBox affiliate organisations	1,878	2,587	4,465	4,105
Donated transport and other services	-	-	-	42
Total	8,581	3,146	11,727	9,312

3. EXPENDITURE

	Expenditure on raising funds	Disaster relief operations	Support costs	Total 2017	Total 2016
	£000	£000	£000	£000	£000
Disaster relief materials	56	4,107	-	4,163	4,296
Transport costs	-	652	-	652	957
Grants payable	371	1,326	-	1,697	1,626
Staff costs	1,053	1,288	834	3,175	2,137
Travel, subsistence and accommodation	138	659	42	839	664
Telephone and mobile communications	15	49	21	85	36
Maintenance and utilities	33	32	299	364	267
Insurance	-	2	52	54	54
Legal, professional and consultancy	242	53	103	398	241
Financial costs	44	31	7	82	(29)
Sundry administration costs	243	95	126	464	340
Rental on premises	20	17	208	245	188
Marketing agency costs	1,207	-	-	1,207	929
Depreciation	6	29	63	98	88
Other expenses	204	12	2	218	94
	3,632	8,352	1,757	13,741	11,888
Apportionment of support costs	620	1,137	(1,757)	-	-
Total	4,252	9,489	-	13,741	11,888

Support costs which cannot be directly allocated to activities are apportioned on the basis of estimated usage by those activities.

4. GRANTS PAYABLE

Grants are payable to partners in furtherance of the objectives of ShelterBox Trust.

		2017 £000	2016 £000
Institution	Project		
Hand in Hand for Aid and Development	Syria Crisis	43	-
People In Need	Mosul Crisis	35	-
ICAHD	Lake Chad Basin Crisis	262	-
Habitat for Humanity	Peru Flooding	11	-
Bahar Relief Organisation	Syria Crisis	249	-
ACTED	Philippines Typhoon Nona	-	50
ACTED	Mosul crisis	319	779
IEDA	Lake Chad Basin Crisis	149	429
ACTED	Syria Crisis	32	-
ActionAid	Somaliland drought	14	-
ShelterBox Operations Philippines	Office development	15	-
ReliefAid	Syria Crisis	49	54
IFRC	Bangladesh flooding	9	-
ACTED	Lake Chad Basin Crisis	138	-
Habitat for Humanity	Ecuador Earthquake	-	19
ShelterBox USA	Affiliate network	228	276
Other aid organisations	Mozambique	2	-
Other ShelterBox affiliate organisations	Affiliate network	142	19
Total		1,697	1,626

5. NET RESOURCES EXPENDED

This is stated after charging/(crediting):

	2017 £000	2016 £000
Depreciation of tangible fixed assets	98	88
Auditors' remuneration - audit	13	16
Operating lease rentals	245	188
Gain on disposal of fixed assets	(36)	(77)
Exchange rate loss/(gain)	24	(69)

6.TRANSACTIONS WITH TRUSTEES

Members of the board of trustees (who are also directors of the company) received no remuneration (2016: £Nil) for their services as trustees.

2 trustees received reimbursement of expenses amounting to £1,471 in the current year, (2016: 2 trustees - £3,000).

Trustees' indemnity insurance was purchased at a cost of £2,058 (2016: £1,695).

In total, donations of £4,850 (2016: £3,950) were received from the trustees during the year.

7. STAFF COSTS

Staff costs were as follows:

	2017	2016
	£000	£000
Wages and salaries	2,757	1,848
National insurance costs	263	168
Company pension costs	106	72
Life assurance	6	4
Agency and seconded staff	32	40
Termination costs	11	5
	3,175	2,137

The average number of persons employed by the company during the year was as follows:

	2017	2016
	No.	No.
	104	73

The number of higher paid employees was:

	2017	2016
	No.	No.
In the band £60,001 - £70,000	-	1
In the band £80,001 - £90,000	1	-
In the band £90,001 - £100,000	1	1

Payments of £5,692 (2016: £5,109) were made to the charity's defined contribution pension scheme for two employees (2016: two) whose annual emoluments exceeded £60,000.

Key management personnel are deemed to be the charity's executive team, consisting of five (2016: seven) individuals. The charity's executive team received total emoluments in the year of £315,175 (2016: £376,294).

Termination costs are paid in full in the year and there were no outstanding or accrued amounts at the end of the year.

8.TAXATION

ShelterBox Trust is a registered charity, which applies its income for charitable purposes. As such, no provision is considered necessary for taxation.

9. TANGIBLE FIXED ASSETS

	Freehold property	Fixtures and fittings	Total
	£000	£000	£000
Cost			
At 1 January 2017	753	952	1,705
Additions	-	190	190
Disposals	(753)	(140)	(893)
At 31 December 2017	-	1,002	1,002

Depreciation			
At 1 January 2017	147	659	806
Charge for the year	3	95	98
On disposals	(150)	(132)	(282)
At 31 December 2017	-	622	622

Net book value			
At 31 December 2017	-	380	380
At 31 December 2016	606	293	899

The book value of land (which is not depreciated) was £nil at 31 December 2017 (2016: £125,000).

10. FIXED ASSET INVESTMENTS

	Shares in group undertakings
	£000
Market value	
At 1 January 2017 and 31 December 2017	1

The investment relates to ShelterBox Trading Ltd which is a wholly owned subsidiary that undertakes various trading and fundraising activities. Financial details relating to ShelterBox Trading Limited are set out in Note 21.

11. STOCKS

	2017	2016
	£000	£000
Held in the UK	1,078	2,003
Pre-positioned outside the UK	2,205	1,641
Aid in transit	1,225	1,208
	4,508	4,852

12. DEBTORS

	2017	2016
	£000	£000
Trade debtors	140	-
Amounts due from ShelterBox Trading Limited	61	56
Prepayments and accrued income	372	476
VAT and Gift Aid	73	109
Other debtors	138	98
	784	739

13. DEPOSITS AND BANK/CASH BALANCES

	2017	2016
	£000	£000
Short term deposits	7,975	9,025
Bank current accounts and cash		
Sterling bank accounts	181	147
Foreign currency bank accounts	1,707	1,070
Cash	34	58
	1,922	1,275

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017	2016
	£000	£000
Trade creditors	559	366
Other taxation and social security	98	66
Accruals and other creditors	571	637
	1,228	1,069

15. MOVEMENT IN FUNDS

(a) Unrestricted funds

	Brought forward	Income	Expenditure	Transfers in/out	Carried forward
	£000	£000	£000	£000	£000
Designated funds					
Property	606	-	(3)	(603)	-
Stock	3,393	-	-	(221)	3,172
Strategic	1,729	-	(321)	1,676	3,084
	5,728	-	(324)	852	6,256
General funds					
General funds	6,984	9,215	(10,266)	(852)	5,081
Total unrestricted funds	12,712	9,215	(10,590)	-	11,337

The Property fund represented the net book value of the charity's freehold premises in the United Kingdom until their disposal during 2017.

The Stock fund represents unrestricted "paid stock", i.e. the book value of the charity's disaster relief stocks less associated trade creditors, excluding amounts held in other funds.

The Strategic fund represents funds designated for the purpose of planned future expenditure as part of the organisation's strategic plan.

15. MOVEMENT IN FUNDS (continued)

(b) Restricted funds

	Brought forward	Income	Expenditure	Transfers in/out	Carried forward
	£000	£000	£000	£000	£000
Restricted funds					
Emergency Supply	1,334	1	-	-	1,335
ShelterBox Disaster Fund	224	63	(190)	-	97
JTI Foundation	78	145	(116)	-	107
ADC	266	84	(294)	-	56
Affiliates fund	856	947	(1,248)	-	555
Other disasters	-	128	(101)	-	27
Mosul fund	10	338	(348)	-	-
Syria and Iraq	13	200	(147)	-	66
SB Germany fund	229	294	(293)	-	230
Hurricane Irma/Maria	-	324	(324)	-	-
Caribbean Hurricanes	-	472	(51)	-	421
Hurricane Harvey	-	130	(19)	-	111
Somaliland	-	20	(20)	-	-
	3,010	3,146	(3,151)	-	3,005

The Emergency Supply fund is restricted to the holding of stock and its purpose is to allow the charity to hold sufficient stock levels.

The ShelterBox Disaster fund is a multi-purpose fund, the use of which is restricted to stock holding, research and development, training and infrastructure development.

The JTI Foundation fund is for a variety of specified purposes including the provision of aid and operational capacity building.

The ADC fund is restricted to use for disasters in a number of specified developing countries.

The Affiliates fund comprises income received from ShelterBox affiliated organisations the use of which is restricted to disaster response.

The Disaster Appeals are funds restricted for the purpose of responding to specific disasters.

The Mosul funds are funds restricted to responding to the Mosul crisis.

The Syria and Iraq fund are funds restricted to responding to the Syria and Iraq crises.

The SB Germany fund comprises income received from ShelterBox Germany and is restricted to disaster response.

The Hurricane Irma fund relates to the charity's response to Hurricane Irma and Maria.

The Caribbean Hurricanes fund relates to the charity's response to the hurricanes in the Caribbean. Any surplus from the appeal may be used for general purposes.

The Hurricane Harvey fund relates to the charity's response to Hurricane Harvey. Any surplus from the appeal may be used for general purposes.

The Somaliland fund is restricted to use for the charity's response to the drought in Somaliland.

16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	Total Funds	Total Funds
	2017 £000	2017 £000	2017 £000	2016 £000
Tangible fixed assets	380	-	380	899
Fixed asset investments	1	-	1	1
Net current assets	10,956	3,005	13,961	14,822
	11,337	3,005	14,342	15,722

17. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2017 £000	2016 £000
Net movement in funds (as per Statement of financial activities)	(1,380)	(1,655)
Adjustment for:		
Depreciation charges	98	88
Interest received	(15)	(81)
Gain on the sale of fixed assets	(36)	(77)
Decrease in stocks	344	2,031
Increase in debtors	(45)	(280)
Increase in creditors	159	477
Net cash (outflow)/provided by operating activities	(875)	503

18. PENSION COMMITMENTS

The charity operates a defined contribution pension scheme. Contributions payable for the year were £106,000 (2016: £71,790). Outstanding contributions at the end of the period were £9,887 (2016: £6,698).

19. OPERATING LEASE COMMITMENTS

At 31 December 2017 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2017 £000	2016 £000
Amounts payable:		
Within 1 year	168	168
Between 1 and 5 years	29	180
Total	197	348

20. OTHER FINANCIAL COMMITMENTS

The amount of materials purchase orders contracted for at 31 December 2017 but not recognised in these financial statements was;

	2017 £000	2016 £000
Materials purchases contracted for	943	494

21. SUBSIDIARIES

Subsidiary entities of ShelterBox Trust comprise ShelterBox Trading Ltd and ShelterBox Operations Philippines Inc.

- a. ShelterBox Trading Ltd was incorporated in England and Wales on 6 December 2009 (registration number 07096770) and conducts trading and fundraising activities with the intention of gifting its profits to ShelterBox Trust. The charity owns 100% of the subsidiary's issued share capital.

Financial details relating to ShelterBox Trading Ltd are as follows:

	2017 £000	2016 £000
Assets	66	57
Liabilities	(67)	(61)
Net liabilities	(1)	(4)
Shareholder's funds	(1)	(4)

	2017 £000	2016 £000
Turnover	16	41
Cost of sales	(1)	(36)
Administrative and other expenses	(12)	(10)
Profit/(Loss) for the period	3	(5)

- b. ShelterBox Operations Philippines Inc. was incorporated in the Philippines on 23 June 2017 as a non-stock non-profit company (registration number CN201720528) with the purpose of providing emergency shelter to people affected by natural disaster or conflict. The company qualifies as a subsidiary by virtue of the degree of management and control exercised by ShelterBox Trust.

	2017 £000
Assets (and funds)	15
Turnover	15
Expenses	-
Net income for the period	15



ShelterBox

Falcon House, Charles Street,
Truro, TR12PH, UK

T +44 (0)1872 302600
E hello@shelterbox.org

President

Her Royal Highness
The Duchess of Cornwall



ShelterBox and Rotary International are Project Partners in disaster relief.
ShelterBox is a registered charity independent of Rotary International and The Rotary Foundation.